

XCAP DRAFT
WORKPLAN
FOR
DISCUSSION
ONLY!





Satisfies
Stakeholder
Purpose
& Need



Project is
Safe for
Users &
Community



Project is
in Harmony
with the
Community



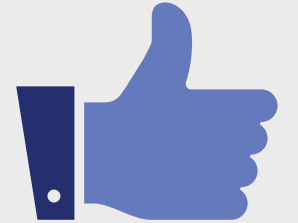
Exceeds
Expectations
& Achieves
Excellence



Efficient &
Effective
Use of
Resources



Community
Maintained
During Design
& Build



Project Adds
Lasting Value
to the
Community

QUALITIES OF EXCELLENCE IN TRANSPORTATION DESIGN

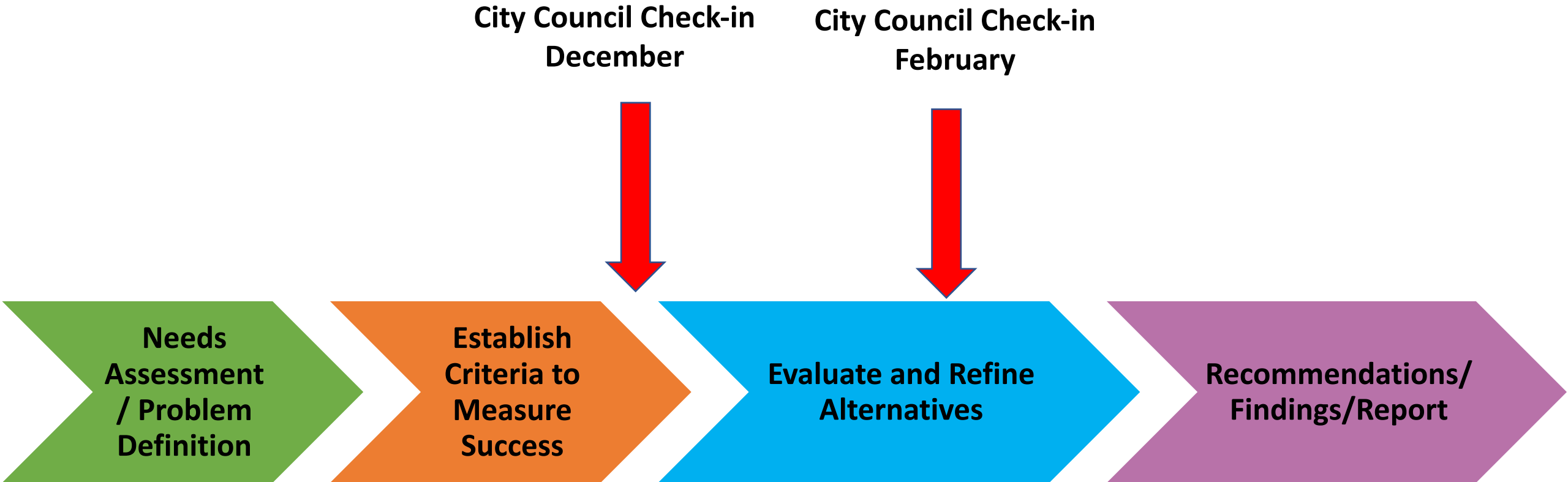


What have we learned?

Messy process, but we've learned a lot!

- We now have visuals of alternatives with more data
- Improved understanding of Alma's relationship to the crossings
- Acknowledgement and improved understanding that a relationship exists between Churchill and Embarcadero
- Existing conditions (Creeks, existing underpasses) limit design flexibility
 - “cookie-cutter” options are hard without design exemptions or losing of key assumptions
- New Grade Separations can induce traffic – care must be taken to adjust accordingly
- New ideas/iterations have come forward
- XCAP Members report :
 - neighbors know little to nothing about the project
 - still many who don't understand the need for Grade Separations.
- Engaged Community Members are engaged and contributing
- We are still missing key info to make recommendations (more on this later)

Proposed Process and Timeline



Problem Definition and Criteria

Needs Assessment / Problem Definition

- Expected outcomes must be needed, achievable and specific!
- Current conditions (Builds on previous Data / Reports and lessons learned)
- Broad-based problem statement reflecting all aspects of community context and values.
- **Does not offer a solution**



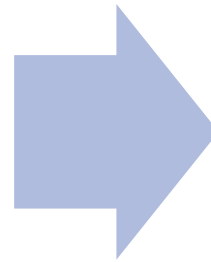
Evaluation Criteria / Measures of Success

- Council needs clear and credible recommendations
- Builds on the adopted Council Criteria
- Criteria should be based on the defined problem
- Uses existing metrics from City Plans/Reports
- Will be presented to City Council for approval

Evaluation and Report

Evaluate and Refine Alternatives

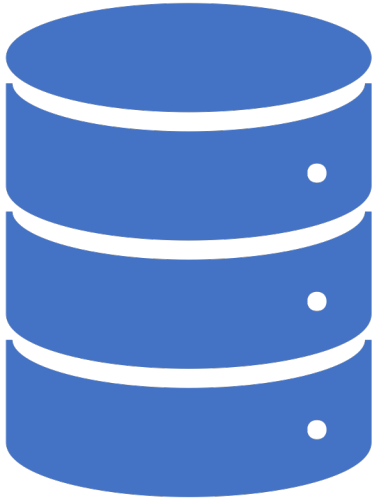
- Alternatives Assessment based on evaluation criteria reflective of the context, problem definition and evaluation criteria.



Finalize Evaluation/Documentation

- Results of measuring alternatives against defined measures of success
- If complete consensus is not possible, describe minority concerns
- If complete analysis is not possible, clearly describe remaining work and risks

Updates Needed - Will Leverage Previous Work



- Previous work was before Caltrain had a clear Service Vision
- Updates needed:
 - **Needs Assessment / Problem Statement** (Aug 2017) -different consultant, different council and no CAP input
 - **Criteria** adopted in Sept 2018 (not measurable and does not include updated understanding of issues)
- Holistic review of existing data can be used to develop measurable criteria
 - Leverage existing data, lessons learned and group domain expertise
 - Comp Plan, Rail Corridor Study and previous work and community input has valuable data and guidance
- XCAP would provide Council with update and seek endorsement of next steps



How XCAP can improve efficiency

- Short timeframe means creativity and teamwork needed to be efficient
- Need to migrate existing data from PowerPoint to Reports
- To fill in the gaps - use ad-hoc groups (2-3 people) to synthesize questions by domain and form rubric for future report
- Ad-hoc groups would leverage internal/external domain expertise and institutional memory of group (and community!)
- Possible ad-hoc groups:
 - Safety - Fire/Police, means restrictions
 - Water – Creeks, Ground Water/Pumping
 - PAUSD – Trucks, buses, Safe Routes
 - Caltrain – Technical and Electrification/Business Plan
 - Property Impacts - process, land acquisition
 - Existing Policies – Comp Plan, Rail Corridor Report
 - Traffic - multimodal, truck routes, network circulation including El Camino
- Domain Reports would contain assumptions and form basis of recommendations



What would XCAP members need to do?

- Participate in 1-2 ad-hoc groups
- If you have a domain expertise – please volunteer for that group
- Objective of group – Create a list of questions we need answered or the data missing to make recommendations
- Groups should ideally have both original CAP and new XCAP members to help retain institutional knowledge
- Keep in mind, Caltrain corridor is evolving. What contextual info should be included if the report is read by policy/decision makers 5, 10 or 20 years from now?
- Complete rubric questions (ideally) by last November meeting: date TBD

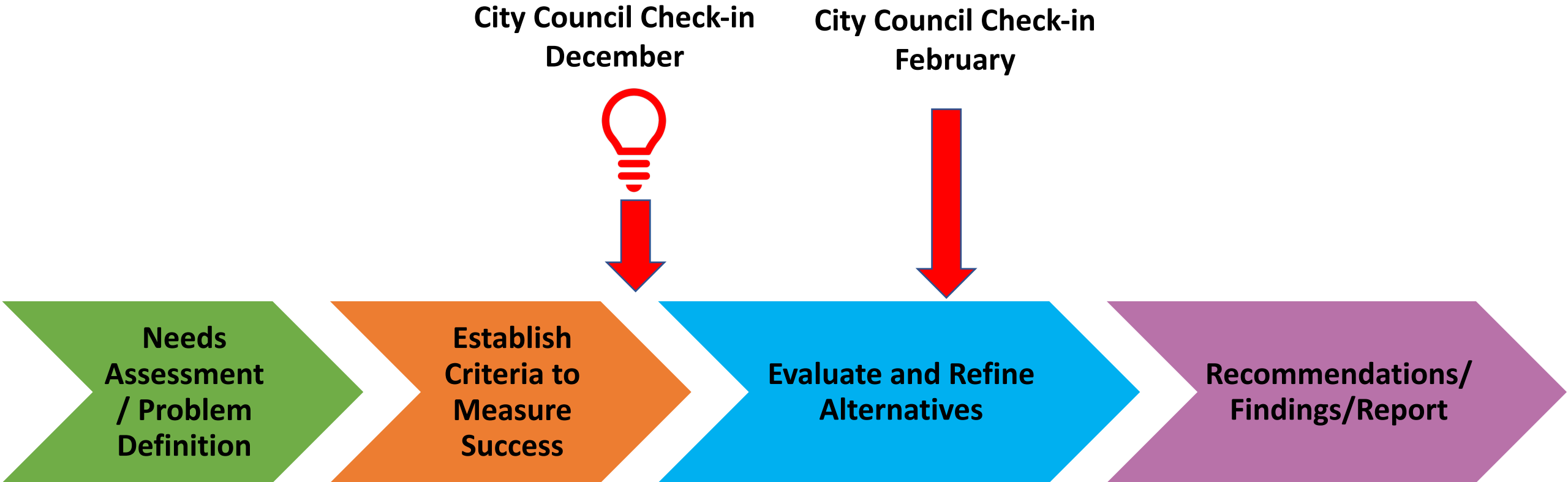
What about New Ideas?

- **Some new iterations of alternatives have already come forward**
- **How do we want to vet new ideas/iterations?**
- If XCAP decides new ideas or iterations warrant a closer look, bring to City Council in December for consideration
- **Only ideas that receive City Council authorization will be studied further**
- Significant costs may be associated with additional work
- Recommendations for further study should be made judiciously



DRAFT – FOR DISCUSSION ONLY – INPUT WELCOME!!

Proposed Process and Timeline





Proposal for XCAP Approval

Do we want to:

- Update Needs Assessment and Problem Statement
- Review existing policies to refine Evaluation Criteria
- Use ad-hoc groups to quickly synthesize outstanding questions
- Screen new iterations/ideas for alternatives



Check-in with City Council tentatively 12/9/2019

If XCAP approves to process outlined in previous slide, then at December meeting, Council would:

- Endorse Needs Assessment, Problem Statement and Evaluation Criteria and provide additional feedback
- Review any XCAP recommendations for new iterations/alternatives
- Provide feedback on pending questions / any missing technical data, etc.



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Let's discuss!